APPENDIX A - VARIATION SUMMARY

CAPITAL PROGRAMME MONITORING - FEB 2020 - SUMMARY OF VARIATIONS FROM APPROVED PROGRAMM!

Variations on individual schemes	Date of Portfolio meeting	Revised 2019/20	2020/21	Revised 2021/22	Revised 2022/23	Revised 2023/24	to 2023/24	
		£'000	£'000	£'000	£'000		£'000	
Current Approved Capital Programme								
Programme approved by Executive 27/11/2019	Exec 27/11/19	44,400	41,387	29,575	31,240		146,602	
Approved Programme prior to 3rd Quarter's Monitoring		44,400	41,387	29,575	31,240		146,602	
Variations in the estimated cost of approved schemes								
(i) Variations requiring the approval of the Executive/Council								
Crystal Palace subway	Exec 12/02/20		3,141				3,141	See paragraph 3.2.1
Central Depot Wall Reconstruction	Exec 15/01/20	115					115	See paragraph 3.2.2
Bus Priority Programme (TfL funded)	PDS 29/01/20	10					10	See paragraph 3.2.3
Manorfield - Temporary Accomodation - remove from programme		Cr 1					Cr 1	See paragraph 3.2.4
s106 - unallocated Education			232				232	See paragraph 3.2.5
		124	3,373	0	0	0	3,497	
(ii) Variations not requiring approval		Cr13,631	12,880	751	0		0	See section 3.3 and Appendix B
Net rephasing from 2019/20 into future years		Cr13,631	12,880	751	0	0	0	
TOTAL AMENDMENT TO CAPITAL PROGRAMME		Cr13,507	16,253	751	0		3,497	
Add: Proposed new schemes		0	1,695	1,205	180	2,240	5,320	See section 3.5 and Appendix C
		0	1,695	1,205	180	2,240	5,320	
TOTAL REVISED CAPITAL PROGRAMME		30,893	59,335	31,531	31,420	2,240	155,419	
Less: Further slippage projection		Cr 5,000	Cr 15,000	10,000	10,000		0	
Add: Estimate for further new schemes				3,500	3,500	3,500	10,500	
TOTAL TO BE FINANCED		25,893	44,335	45,031	44,920	5,740	165,919	

CAPITAL PROGRAMME MONITORING - FEB 2020 - SUMMARY OF VARIATIONS FROM APPROVED PROGRAMME - SCHEME REPHASING

Variations on individual schemes	2019/2 £'00		2021/22 £'000	TOTAL Comments/reason for variation £'000
Rephasing of schemes	2 00	2 2000	2 000	2 000
Basic Need	Cr 3,500	3,500		A full detailed report on the various projects within the Basic Need Programme was reported to Executive on 19 Jul 17. Works at Pickhurst are nearing completion, Phase 2 works at Stewart Fleming are underway following the collapse of the contractor and re-tendering. Phase 2 works at Bromley Beacon (Orpington) are complete and Phase 3 has started. Trinity (old EDC) refurbishment works are delayed and due to start Summer 2020. £3.5 million has been rephased into 2020/21.
Glebe School Expansion	Cr 348	348		The contractor is in administration and final accounts are not yet agreed. Although conversations with the contractor are ongoing it is unlikely that the budget will be fully spent in 2019/20 therefore £348k has been re-phased into 2020/21.
Healthy Pupil Capital Fund	Cr 29	29		ESFA have allocated the Council £29k from Healthy Pupils Capital Fund. The HPCF is Intended to improve children's and young people's physical and mental health by improving and increasing availability to facilities for physical activity, healthy eating, mental health and wellbeing and medical conditions. We are currently reviewing, in consultation with public health, how best to deliver this to schools, therefore the remaining budget has been re-phased into 2020/21.
Seed Challenge Fund	Cr 184	184		Maintained schools will be requested to submit updates as to whether they will utilise approved 0 budgets - otherwise money will be re-phased back to Basic Need. An additional £184k has been moved to 2020/21 to reflect the likely level of expenditure in 2019/20.
Security Works	Cr 89	89		There was an agreed budget of £140k for 2019/20. Notification of works from schools is 0 currently being awaited, therefore re-profiling of £89k has been undertaken in order to better reflect the anticipated spend in 2019/20.
Feasibility Studies	Cr 20	20		0 This budget will be used for feasibility works. £20k has been re-phased into 2020/21.
S106 - Education (unallocated)	Cr 400	400		S106 is allocated to education projects at the planning application stage. This budget line represents S106 funding that has become available for use on specific projects due to planning 0 condition triggers being met, but has yet to be been drawn formally down into the Council's Basic Need budget for use. Drawdown of funding to projects will be agreed in future Basic Need Update reports and £400k has been re-phased from 2019/20 to 2020/21.
Youth centres - Capital improvements	Cr 3	3		The remaining budget of £3k has been re-phased to 2020/21. This will be used for any emergency works that are required to enable youth centres to remain open.
Social Care Case Management System	Cr 100	100		Approved by Exec 12th Sept 2018 - contract was awarded in Sept 2019 to engage specialist staff resources to support procurement and implementation of a new Social Care Information 0 Management System, value up to £450k by March 2021. Procurement strategy is agreed, likely award of contract for new system by May 2020, therefore £100k has been re-phased into 2020/21.
Mobile technology to support children's social workers	Cr 18	18		This spend will afford the ASYEs and 'frontline' staff as part of the recruitment and retention of 0 'Grow Your Own Staff' to improve the permanency figures to 90%. The remaining budget of £18k budget has been re-phased to 2020/21.

CAPITAL PROGRAMME MONITORING - FEB 2020 - SUMMARY OF VARIATIONS FROM APPROVED PROGRAMME - SCHEME REPHASING

Variations on individual schemes	2019/ £'0			
Rephasing of schemes	2.0	00 £ 000	, £000	2 000
PCT Learning Disability reprovision programme - Walpole Road	Cr 2	24 24		The Department of Health capital is for uses associated with the reprovision of NHS Learning Disability Campus clients to the community and projects relating to the closure of the Bassetts site. A report was presented to the November 19 Executive seeking a full review of learning 0 disabilities provision and a project plan to be reviewed by Members in the spring of 2020. It is envisaged that this plan will require full utilisation of the remaining capital plus some additional capital investment. It is now envisaged that the £24k for works on LD properties will be included within the main project and this has been re-phased into 2020/21
Customer Services IT System Replacement	Cr 5	50		Scheme has commenced, initial scoping, analysis, business process mapping and technical designs are in development. £50k has been re-phased to 2020/21.
Winter maintenance - gritter replacement	Cr 3	36		No planned gritter replacement will take place this year. Team is planning the next round of replacement vehicles - these are likely to be purchased in the summer of 2020, therefore the remaining £36k of 2019/20 budget has been re-phased into 2020/21.
SharePoint Productivity Platform upgrade/replacement	Cr 75	56 256	500	The project has been slightly delayed due to the need to align it with the delivery of the 'IT 0 Transformation' capital project. Re-phasing of £756k from 2019/20 into 2020/21, and £500k from 2020/21 to 2021/22 has been undertaken.
IT Transformation	Cr 21	5 215		Each workstream within the Transformation is progressing to plan. In order to align all the workstreams some of the individual projects within the programme have been re-phased for technical dependency reasons, therefore re-phasing of £215k from 2019/20 to 2020/21 is necessary to reflect this.
Orpington Railway Station	Cr 4	18 48		£48k of budget has been re-phased from 2019/20 to 2020/21 to link in with the forthcoming Crofton Road cycle route.
Affordable Housing Unallocated	Cr 3,20	3,206		Work is ongoing with housing association partners to identify suitable approved housing development schemes. £3,206k of funding has been re-phased to 2020/21.
Principal Roads Maintenance	Cr 31	1 311		£311k of budget has been re-phased from 2019/20 to 2020/21 to reflect the anticipated spend in 2019/20.
Widmore Road	Cr 10	105		This scheme and budget is being reviewed and £105k of budget has been re-phased from 2019/20 to 2020/21.
Orpington Public Realm Improvements	Cr 3	34 34		The remaining budget of £34k of budget has been re-profiled from 2019/20 to 2020/21 when it will be used for minor re-designs to the scheme.
Street Lighting Invest to Save Initiative	Cr 19	193		Additional works will be ongoing during the next six months as part of the project and re-phasing of £193k from 2019/20 to 2020/21 has been undertaken.
Highway Investment	Cr 1,40	1,400		These works are underway but will not be completed this financial year, therefore £1,400k has been re-profiled into 2020/21.
London Private Sector Renewal Schemes	Cr 41	1 206	206	Due to recycled funding having been added to this programme re-phasing of £411k from 2019/20 into 2020/21 and 2021/22 has been reflected.

CAPITAL PROGRAMME MONITORING - FEB 2020 - SUMMARY OF VARIATIONS FROM APPROVED PROGRAMME - SCHEME REPHASING

Variations on individual schemes	2019/2		2021/22	TOTAL Comments/reason for variation
Rephasing of schemes	£'00	0 £'000	£'000	£'000
Empty Homes Programme	Cr 9	46	46	Funding criteria changed in 2017 to improve take up - all long term empty property owners are being targeted and made aware of assistance available. The empty property officer funded from this budget has left and a new temporary appointment is being sought, and re-phasing of £91k from 2019/20 into 2020/21 and 2021/22 has been undertaken.
LIP Formula Funding	Cr 41	5 415		Due to the ambitious nature of the Clock House Corridor scheme with the need for significant member and public engagement, officers have discussed with TfL and taken the opportunity to carry forward £415k to cover the cost of this project in 2020/21.
Payment in Lieu Fund - Property Acquisitions	Cr 5	57		£1m budget used to purchase nine properties with remaining budget allocated for capital refurbishment. Capital works are currently being commissioned on boilers, roofing etc and rephasing of £57k from 2019/20 to 2020/21 has been reflected.
Provision of Housing supply in Anerley & Chislehurst	Cr 19	190		Contract award report scheduled for Executive in February 2020. Budget of £190k has been rephased into 2020/21. Expected completion August 2020.
Star Lane Traveller Site	Cr 13	133		Stage one undertaken by Thames Water has been completed. The work on the site to complete the new supply has had to be re-tendered by Amey. Expected completion date will now be in 2020/21 requiring the remaining budget of £133k to be re-phased.
Crystal Palace Park - Alternative Management Options	Cr 5	50		Due to delays to the outline planning permission application being submitted, re-phasing of £50k from 2019/20 to 2020/21 has been undertaken.
Bromley High Street Improvements	Cr 1,00	1,000		Re-phasing of £1m into 2020/21 has been undertaken due to a changing approach to the commercial units.
Bromley North Village	Cr 6	65		The remaining budget required for remedial works is expected to be used in 2020/21, therefore £65k has been re-phased into 2020/21.
Penge Town Centre	Cr 15	150		Funds for a second round of shop front improvements will be used in the next financial year and therefore £150k has been re-phased into 2020/21.
TOTAL REPHASING ADJUSTMENTS	Cr 13,63	12,880	751	0

APPENDIX C - NEW SCHEMES

CAPITAL PROGRAMME REVIEW 2019 - RECOMMENDED TO EXECUTIVE 12/02/20

							Revenue	effect
Capital Scheme/Project	Priority	TOTAL	20/21	21/22	22/23	23/24	Running	Financing Comments
		£'000	£'000	£'000	£'000	£'000	£'000	£'000
Transforming Bromley by future proofing the Local Authority's six Children and Family Centres	HIGH	1,170	660	330	180		15	
Refurbishment of Orpington (Saxon) Family Contact Centre	HIGH	160	100	60				
Financial Systems Replacement	MED	1,750	935	815			60	
Transport for London (Highways and Traffic Schemes)	HIGH	2,200				2,200	0	O Further Highways and Traffic schemes to be fully funded by TfL on the basis of the bid in the Borough Spending Plan (BSP). The Capital Programme currently includes estimates for 2020/21 to 2022/23 and these will all be adjusted to reflect any subsequent changes in approvals/allocations.
Feasibility studies - block provisions	HIGH	40				40	0	0 Provision for 2020/21 - 2022/23 already in Capital Programme to fund feasibility works in respect of potential new schemes.
GRAND TOTAL NEW CAPITAL BIDS		5,320	1,695	1,205	180	2,240	75	0

Funding from Council's resources	0	U	0.0	1 2,200 CI	3,120
External funding for new bids Transport for London (Highway Schemes)	0	0	0.0	r 2.200 Cr	2.200
Grand total new bids above	1,695	1,205	180	2,240	5,320
COST TO THE COUNCIL (LBB RESOURCES)	20/21 £'000	21/22 £'000	22/23 £'000	23/24 £'000	TOTAL £'000

100% TFL funding

CAPITAL FINANCING STATEMENT - EXECUTIVE 12/02/20 - ALL RECEIPTS

(NB. Assumes all capital receipts - see below)

		2018-19)	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
	I	Estimate		Actual	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
		£'000)	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Summary Financing Statement												
Capital Grants		12,939		11,221	12,074	16,029	2,653	0	0	0	0	0
Other external contributions		10,289		7,732	8,248	10,779	2,406	2,200	2,200	2,200	2,200	2,200
Usable Capital Receipts		5,367		8,905	909	9,182	38,608	25,996	3,211	2,041	551	1,000
Internal Borrowing		0		0	0	0	0	16,395	0	0	0	0
Revenue Contributions		3,518		3,056	4,662	8,346	1,365	329	329	329	107	0
General Fund		0		0	0	0	0	0	0	1,170	2,882	2,540
Borrowing (external)		0		0	0	0	0	0	0	0	0	0
Total expenditure		32,113		30,914	25,893	44,335	45,031	44,920	5,740	5,740	5,740	5,740
Usable Capital Receipts												
Balance brought forward		26,203		25,695	29,313	31,984	35,502	17,501	2,803	592	0	0
New usable receipts		12,396		12,523	3,580	12,700	20,607	11,298	8,489	9,906	1,000	1,000
'		38,599		38,218	32,893	44,684	56,109	28,799	11,292	10,498	1,000	1,000
Capital Financing	Cr	5,367	Cr	8,905 Cr					3,211 Cı			
Repayment of Internal Borrowing		0		0	0	0	0	0 Cr	7,489 Cı			0
Balance carried forward		33,232		29,313	31,984	35,502	17,501	2,803	592	0	0	0
Internal Borrowing												
Balance brought forward		0		0	0	0	0	0 Cr	16,395 Ci	8,906 C	r 449	0
Capital Financing		0		0	0	0	0 Cr	16,395	0	0	0	0
Repaid from new Capital Receipts		0		0	0	0	0	0	7,489	8,457	449	0
Balance carried forward		0		0	0	0	0 Cr	16,395 Cr	8,906 Cı		0	0
General Fund												
Balance brought forward		20,000		20,000	20,000	20,814	20,814	20,814	20,814	20,814	19,644	16,762
Less: Capital Financing		0		0	0	0	0	0	0 Cı	1,170 C	r 2,882 C	r 2,540
Less: Use for Revenue Budget	Cr	1,085			814	0	0	0	0		0	0
Balance carried forward		18,915		20,000	20,814	20,814	20,814	20,814	20,814	19,644	16,762	14,222
TOTAL AVAILABLE RESERVES		52,147		49,313	52,798	56,316	38,315	23,617	21,406	19,644	16,762	14,222

Assumptions:

New capital schemes - £3.5m p.a. from 2021/22 for future new schemes.

Capital receipts - includes figures reported by Property Divison as at 24/01/20 - as shown in Appendix F

Current approved programme - as recommended to Executive 12/02/20

Internal Borrowing to fund until Capital Receipts pay Back - Site G

APPENDIX E - INVESTMENT FUND GROWTH FUND

INVESTMENT FUND & GROWTH FUND - 12 February 2020

nvestment Fund		£'000
investment i unu		2 000
Revenue Funding:		
Approved by Executive 7th September 2011		10,000
Approved by Council 27th February 2013		16,320
Approved by Council 1st July 2013		20,978
Approved by Executive 10th June 2014		13,792
Approved by Executive 15th October 2014		90
Approved by Executive 26th November 2014 (Transfer to Growth Fund)	Cr	10,000
New Home Bonus (2014/15)		5,040
Approved by Executive 11th February 2015 (New Homes Bonus)		4,400
Approved by Executive 10th June 2015		10,165
Approved by Executive 2nd December 2015 (New Homes Bonus)		141
Approved by Executive 10th Feb 2016 (New Homes Bonus)		7,482
Approved by Executive 6th December 2017		3,500
Approved by Executive 21st May 2018		2,609
		84,517
Capital Funding*:		
Approved by Executive 11th February 2015 (general capital receipts)		15,000
Approved by Executive 10th February 2016 (sale of Egerton Lodge)		1,216
Approved by Executive 7th November 2017 (Disposal of 72-76 High Street)		4,100
		20,316
		20,0.0
Total Funding Approved:	-	104,833
Property Purchase		
Approved by Executive 7th September 2011 (95 High St)	Cr	1,620
Approved by Executive 6th December 2012 (98 High St)	Cr	2,167
Approved by Executive 5th June 2013 (72-76 High St)	Cr	2,888
Approved by Executive 12th June 2013 (104 - 108 High St)	Cr	3,150
Approved by Executive 12th February 2014 (147 - 153 High St)	Cr	18,755
Approved by Executive 19th December 2014 (27 Homesdale)	Cr	3,938
Approved by Executive 24th March 2015 (Morrisons)	Cr	8,672
Approved by Executive 15th July 2015 (Old Christchurch)	Cr	5,362
Approved by Executive 15th July 2015 (Tilgate)	Cr	6,746
Approved by Executive 15th December 2015 (Newbury House)	Cr	3,307
Approved by Executive 15th December 2015 (Unit G - Hubert Road)	Cr	6,038
Approved by Executive 23th March 2016 (British Gas Training Centre, Thatcham)	Cr	3,666
Approved by Executive 15th June 2016 (C2 and C3)	Cr	6,394
Approved by Executive 14th March 2017 (Trinity House)	Cr	6,236
Approved by Executive 1st December 2017 (54 Bridge Street, Peterborough)	<u>Cr</u>	3,930
	Cr	82,869
Other Schemes Approved by Executive 20th November 2013 (Queens's Garden)	Cr	990
Approved by Executive 25th November 2013 (Queens's Garden) Approved by Executive 15th January 2014 (Bromley BID Project)	Cr	110
Approved by Executive 15th Sandary 2514 (BIGT Development Strategy)	Cr	135
Approved by Executive 2nd December 2015 (Bromley Centre Town)	Cr	270
Approved by Executive 21th December 2013 (Blothley Centre Town) Approved by Executive 15th June 2016 (Glades Shopping Centre)	Cr	400
Approved by Executive 13th June 2016 (Glades Shopping Centre) Approved by Executive 11th January 2017 (Disposal of Small Halls site, York Rise)	Cr	400
Approved by Executive 11th January 2017 (Disposal of Small Halls site, 10th Rise)	Cr	
Approved by Executive 10th July 2019 (Modular Homes at York Rise Site) Approved by Executive 2nd August 2019 (Provision of Housing in Burnt Ash Lane)	Cr Cr	3,500 3,286
Approved by Executive 2nd August 2019 (Provision of Housing in Burnt Ash Lane) Valuation for 1 Westmoreland Rd	Cr Cr	3,286 5
Valuation for Biggin Hill - West Camp	Cr	10
Growth Fund Study	Cr	170
Crystal Park Development work	Cr	200
Civic Centre for the future	Cr	50
Strategic Property cost	Cr	258
Total further spending approvals	Cr	9,430
· • • · · · · · · · · · · · · · · · · ·		
Uncommitted Balance on Investment Fund		12,534
Executive have approved the use of specific and general capital receipts to supplement the Investment Fur		

APPENDIX E - INVESTMENT FUND GROWTH FUND

ALL ENDIX E - INVESTMENT	<u> </u>	<u> </u>
Growth Fund:		£'000
For the second		
Funding:		40.000
Approved by Executive 26th November 2014 (Transfer from Investment Fund)		10,000
Approved by Executive 2nd December 2015		6,500
Approved by Executive 23rd March 2016		6,000
Approved by Executive 15th June 2016		7,024
Approved by Executive 22nd March 2017		4,000
Approved by Executive 14th June 2017		3,311
Approved by Executive 21st May 2018		2,319
Total funding approved		39,154
Schemes Approved and Committed		
Approved by Executive 24th March 2015 (Housing Zone Bid (Site G))	Cr	2,700
Approved by Executive 24th March 2015 ((Site G) - Specialist)	Cr	200
Approved by Executive 18th May 2016 (Feasibility Studies and Strategic Employment Review)	Cr	180
Approved by Executive 18th May 2016 (Broadband Infrastructure Investment)	Cr	50
Approved by Executive 20th Jul 2016 (BID - Penge & Beckenham)	Cr	110
Approved by Executive 1st Nov 2016 (19-25 Market Square)	Cr	10,705
Approved by Executive 1st Nov 2016 (63 Walnuts)	Cr	3,804
Approved by Executive 22nd March 2017 (Bromley Town Centre Public Realm Improvement Scheme)	Cr	2.844
Approved by Executive 7th November 2017 (Bromley Town Centre and Public Realm)	Cr	464
Approved by Executive 17th October 2018 (Bromley Town Centre - Mirrored Canopies & Shops)	Cr	415
Approved by Executive 22nd March 2017 (Project Officer cost Bromley Town Centre Public Realm improveme	nt Cr	40
Approved by Executive 22nd March 2017 (Community Initiative)	Cr	15
Approved by Executive 24th May 2017 (Feasbility Works/Property Disposal)	Cr	250
Renewal Team Cost	Cr	310
Approved by Executive 28th November 2018 (Housing Development Feasibility)	Cr	100
Approved by Executive 27th March 2019 (West Wickham BID)	Cr	75
Approved by Executive 21st May 2019 (Specialist advice for setting up local Housing company)	Cr	100
Noted by Executive 12th February 2020 - £1.5m of s106 to replace Growth Fund allocation for Bromley Town	-	
Centre capital scheme		1,500
Total further spending approvals	Cr	20,862
Schemes Approved, but not committed		
Approved by Executive 26th November 2014 (for Biggin Hill and Cray Valley)	Cr	6,790
Library with all Dalance on County Front		44.500
Uncommitted Balance on Growth Fund		11,502

APPENDIX G - FEASIBILITY WORKS

CAPITAL PROGRAMME MONITORING - FEB 2020

Location	Estimated Feasibility / Viability Cost (£'000)	Description	Feb 2020 Status
West Wickham Leisure Centre	35	To fund study to deliver optimal new leisure facilities based on market evidence as to rents from third party operators, together with residential development, to generate a capital receipt to fund the cost of re-provision of facilities.	Programme in development and consultants now instructed. Reporting to Executive in March 2020.
The Glades Department Store	49	To fund work to progress the business case for the development of a new Department Store at the Glades Shopping Centre, utilising the Council's business interests at Market Square, so as to improve footfall and therefore improve the asset value and return on income derived from the Council's ownership of The Glades.	Work progressing with landlord and advisors to future proof Glades operation in the event of further downturn in retail supply.
The Walnuts Centre	33	and therefore improve the asset value and return on income derived from the	Requirement for Orpington masterplan to include Walnuts now being progressed with intention to take to Executive in May 2020. New purchaser of Walnuts Shopping Centre about to launch Master Plan for Regeneration via Public Consultation in March 2020. At that stage options for the Council can be considered.
Old Town Hall/Civic Centre	44	To fund a review of the Council's accommodation strategy at the Civic Centre based on the addition of the former Town Hall becoming available as part of the Council's property portfolio and how that asset could be utilised as a Democratic Centre and associated offices/meeting space.	Old Town Hall / South St car park site disposed of -works progressing with viability of Office Accommodation strategy with intention to report to Executive in June 2020.
Depots Review - Disposal Options	45	To fund disposal viability studies as to density and permitted development, together with initial planning briefs, so as to be in a position to take to market after the outcome of the Depot review.	Programme of capital works being developed with newly appointed waste contractor. Some surplus sites to be considered for disposal - decision to progress due in March 2020.
Biggin Hill Aviation College - Alternative	20	To fund potential alternative site viability studies for Biggin Hill should the	C & W valuation to be commissioned in respect of potential land acquisition options. Not progressing at this stage - however options to investigate West Camp future being investigated.
Libraries (Chislehurst model roll out)	18	To fund the investigation of viability of renewing other library facilities, by redeveloping their sites, and using the capital receipt proceeds to develop replacement facilities within said schemes.	Property currently being re-marketed due to failure to enter into Development Agreement with previous bidder. 2 stage process due in Feb/ April 2020. Executive Report due in April or May 2020.
Lease standardisation	6	To fund various studies to create standard T&Cs to the property portfolio.	Under review.
TOTAL	250		